

Reducing Barriers to Behavioral Health

Purpose

The vision for Rapid Engagement is to make it easier, faster and more user-friendly to provide therapeutic services right away to people who are in need of support.



Why are we advocating for Rapid Engagement?

- For behavioral health providers certified by the Oregon Health Authority, Oregon Administrative Rules (OARs) and Coordinated Care Organization reimbursement practices require a comprehensive assessment and service plan prior to the initiation of services.
- Agencies governed by these Rules are not able to focus their early client interactions on building relationship and trust, understanding client priorities, and meeting immediate client needs.
 Instead, agencies are compelled to conduct a lengthy assessment before offering therapeutic services.
- These requirements are not trauma-informed or client-centered. They impose additional barriers to services for the people who need them the most.

What changes are important for Rapid Engagement to work?



- Rapid Engagement intends to create more flexibility so that agencies can start with a brief
 assessment and the use of an initial diagnosis (that may be provisional, more general or
 unspecified) for billing up to 6 visits. Having the flexibility to use an initial diagnosis, with
 appropriate documentation of medical necessity and justification for that diagnosis,
 allows agency staff to focus on the relationship with the client, while developing the
 clinical case formulation, assessment, and comprehensive service plan over time.
- Rapid Engagement prioritizes empowering a team-based approach to engagement, including elevating the role of workforce members with lived experience, such as Peer Support Specialists and Recovery Mentors, to create a trusting and collaborative relationship between agencies and individuals seeking services.

What will be required to implement Rapid Engagement?

- Re-interpret or waive the relevant OARs that impact mental health and substance use disorder treatment settings.
- Create alignment with Coordinated Care Organizations (CCOs) contracts, including the contracts between OHA and the CCOs, and the CCOs and the behavioral health provider network.
- Establish metrics to evaluate the effectiveness of Rapid Engagement.
- Conduct a pilot process to test and improve the Rapid Engagement approach.

What are the design principles guiding the development of Rapid Engagement?

Elevate consumer experience as #1 priority	Meet people where they are at, build relationships and respond to needs from the very first interactions	Value the guidance of people with lived experience
Elevate the role of the peer workforce in service engagement	Prioritize health equity, in other words, improve access and quality for the people who face most barriers	Emphasize trauma-informed practice and cultural humility
Reduce administrative burden for intake and reporting	Integrate the perspectives of all members of the clinical team	Provide culturally and linguistically responsive services

What is out-of-scope for Rapid Engagement?

- Although our goal is for Rapid Engagement to be the standard access model for all people, as a
 partnership with the Oregon Health Authority, this initial effort is limited to people who are
 covered by the Oregon Health Plan.
- Although our goal is to reduce administrative burdens overall and re-focus our efforts on the
 individuals being served, the changes proposed by Rapid Engagement are limited to revisions to
 the Oregon Administrative Rules and Oregon Medicaid program, including the CCO contracts.
 Administrative requirements required by other grants, programs or accreditation bodies would
 not be impacted by Rapid Engagement at this time.

How is Rapid Engagement being developed and implemented?

- In partnership with the Oregon Health Authority, the Association of Oregon Community Mental Health Programs (AOCMHP) facilitated a multi-stakeholder planning process in 2021 that included representatives from Community Mental Health Programs, culturally specific behavioral health programs, CCOs, and OHA.
- Starting in 2022, AOCMHP is leading a Rapid Engagement pilot with a small, diverse group of provider organizations and CCOs. This pilot group will use rapid cycle iteration and interorganizational learning to implement and improve the Rapid Engagement client journey.

How will consumers be impacted by Rapid Engagement?

- Our vision is for Rapid Engagement to become the standard of care for all outpatient specialty behavioral providers. Our goal is that consumers in any part of the state can expect to receive support, therapeutic services, and easy access to behavioral health care when they need and want it from their local agency, without having to answer a long list of questions just to start getting help.
- Our hope is that Rapid Engagement will also improve behavioral health workforce satisfaction
 and experience, improve retention, and boost morale. These changes would not only improve
 access to and quality of services, they would also support the people working in behavioral
 health by putting people before paperwork.

How can I learn more or get involved?

• If you are interested in learning more or getting involved, please contact Cherryl Ramirez or Ariel Singer.